

TOWN OF KAPUSKASING

**2024 OPERATING BUDGET
(COUNCIL)**

APRIL 8, 2024

TOWN OF KAPUSKASING

2024 OPERATING BUDGET
(COUNCIL)

APRIL 8, 2024

EXPENDITURES	2023 Budget	2024 Budget
GENERAL GOVERNMENT	2,265,958	2,536,638
FIRE PROTECTION	2,022,181	2,044,037
POLICE PROTECTION	2,062,864	2,072,615
BUILDING & BY-LAW SERVICES	459,876	468,915
OTHER PROTECTION	153,115	161,765
PUBLIC WORKS	5,178,014	5,638,457
AIRPORT	3,697,328	2,713,995
HEALTH SERVICES	497,008	623,340
SOCIAL AND FAMILY SERVICES	1,898,675	2,044,804
RECREATION AND CULTURAL SERVICES	2,549,836	2,569,576
COMMUNITY DEVELOPMENT	158,577	156,597
PLANNING/ ECONOMIC DEVELOPMENT	603,239	811,356
FINANCIAL & OTHERS	569,742	643,806
TOTAL EXPENDITURES	\$ 22,116,413	\$ 22,485,901
TOTAL REVENUES	\$ 22,116,413	\$ 22,485,901
DEFICIT/SURPLUS ()	\$ -	\$ -

TOWN OF KAPUSKASING

2024 OPERATING BUDGET
(COUNCIL)

APRIL 8, 2024

<u>REVENUES</u>	2023 Budget	2024 Budget
<u>TAXATION</u>		
RESIDENTIAL TAXATION	7,837,386	8,715,429
COMMERCIAL AND INDUSTRIAL TAXATION	4,119,481	4,586,586
CAPPING	(4,000)	(4,000)
TRANSFER TO SNOW RESERVE	-	-
TRANSFER TO CAPITAL LEVY	(836,981)	(931,141)
OTHER TAXATION	321,543	379,661
	\$ 11,437,429	\$ 12,746,535
<u>PROVINCIAL GRANTS</u>		
ONTARIO MUNICIPAL PARTNERSHIP FUND	4,601,300	4,582,900
DEDICATED GAS TAX	74,400	74,500
RIDE PROGRAM	12,900	12,000
STUDENT GRANTS	3,812	3,812
GOLDEN AGE CENTRE GRANT	57,700	57,700
SWIM TO SURVIVE	-	-
MISCELLANEOUS GRANTS	3,460	3,461
ONTARIO CANNABIS LEGALIZATION IMP FUND	24,147	24,147
MMAH - ONE TIME FUNDING	40,660	22,645
MUN. OPERATING FUNDING (COVID-19 RELIEF)	-	-
	\$ 4,818,379	\$ 4,781,165

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<u>REVENUES</u>	2023 Budget	2024 Budget
<u>FEDERAL GRANTS</u>		
STUDENT EMPLOYMENT GRANT	4,200	4,340
	\$ 4,200	\$ 4,340
<u>RECREATION FEES</u>		
SPORTS PALACE FEES	199,500	241,500
SWIMMING POOL FEES	150,000	155,000
OTHER RECREATION FEES	12,000	14,220
	\$ 361,500	\$ 410,720
<u>FEES AND CHARGES</u>		
TAX CERTIFICATES	5,000	5,000
OVERHEAD CHARGES	2,600	10,000
PARKING METER COLLECTION	60,000	55,000
PLANNING BOARD FEES	15,000	15,000
AIRPORT FEES	165,000	200,000
AIRPORT - SALE OF GLYCOL	4,500	-
AIRPORT - FUEL SALES	2,921,696	2,145,055
AIRPORT - OTHERS	55,535	56,890
SIGN FEES	6,400	5,500
OTHER FEES	10,700	3,350
	\$ 3,246,431	\$ 2,495,795
<u>LICENSES AND PERMITS</u>		
LICENCES	39,595	41,300
PERMITS	70,000	75,000
	\$ 109,595	\$ 116,300

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REVENUES	2023 Budget	2024 Budget
BUILDING RENTALS		
RENT - 181 BRUNETVILLE ROAD	67,500	-
RENT - 76 BRUNELLE N	20,928	15,633
RENT - 25 MILLVIEW	12,000	12,000
CIVIC CENTRE	20,000	20,000
RECREATION	23,900	24,700
	\$ 144,328	\$ 72,333
OTHER REVENUES		
PROVINCIAL OFFENCES	50,000	80,000
TRANSFER FROM RESERVE	56,611	-
TRANSFER FROM CAPITAL LEVY RESERVE	461,029	387,112
TRANSFER - SNOW RESERVE	-	-
BY-LAW RECOVERIES	50,000	52,000
PENALTIES & INTEREST CHARGES	60,000	60,000
INTEREST INCOME	60,000	84,000
OTHER INTEREST INCOME	440,052	440,052
ACCESSIBLE BUS REVENUE	19,000	19,000
KAP/MOONBEAM LANDFILL SITE	30,000	30,000
BY-LAW VIOLATIONS	2,500	2,800
TRAFFIC TICKETS	12,000	12,500
FIRE & EMERGENCY	3,000	1,100
MISCELLANEOUS REVENUES	35,000	25,000
BUILDING INSPECTION RECOVERIES	74,830	77,674
CEMETERY REVENUES	93,750	74,940

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REVENUES	2023 Budget	2024 Budget
EVACUATION	24,156	-
SALE OF LAND	15,704	5,000
SALE OF USED EQUIPMENT	-	3,000
SEARCH REQUEST	750	650
OTHER REVENUES	13,000	20,750
ACCOUNTS RECEIVABLE FEES	16,000	19,000
MTO - LOCAL ROAD BOARD	8,019	8,220
SOLAR REVENUES	250,945	241,395
COMMUNITY DEVELOPMENT REVENUES	-	-
PRIOR YEAR SURPLUS		
TRANSIENT TAX REVENUES	218,205	214,520
	\$ 1,994,551	\$ 1,858,713
TOTAL REVENUES	\$ 22,116,413	\$ 22,485,901

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APRIL 8, 2024

EXPENDITURES	2023 Budget	2024 Budget
<u>GENERAL GOVERNMENT</u>		
ELECTED OFFICIALS	149,964	166,762
ADMINISTRATION AND CLERK	470,420	473,250
ASSET MANAGEMENT	71,680	96,235
TREASURY	652,140	655,351
WELLNESS COMMITTEE	10,000	10,000
MODERNIZATION FUND	-	22,645
MINOR CAPITAL EXPENDITURES	2,000	1,000
LIABILITY INSURANCE	152,725	153,465
OTHERS (Audit, Loan Repayments, Subscriptions, Donations, Etc)	255,936	407,125
IT SERVICES	284,913	322,370
CIVIC CENTRE	209,990	223,435
VEHICLES	6,190	5,000
TOTAL GENERAL GOVERNMENT	\$ 2,265,958	\$ 2,536,638
<u>FIRE PROTECTION</u>		
FIREFIGHTERS WAGES & BENEFITS	1,545,780	1,568,010
STATION (Utilities, Maintenance, Debenture repayment Etc)	180,837	186,497
VOLUNTEER BRIGADE	225,084	225,085
MINOR CAPITAL EXPENDITURES	-	-
911 CENTRE	22,475	25,000
VEHICLES	48,005	39,445
TOTAL FIRE PROTECTION	\$ 2,022,181	\$ 2,044,037

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EXPENDITURES	2023 Budget	2024 Budget
<u>POLICE PROTECTION</u>		
RIDE PROGRAM	12,900	12,000
POLICE FORCE & ADMINISTRATION	2,044,324	2,055,155
POLICE SERVICES BOARD	5,640	5,460
TOTAL POLICE PROTECTION	\$ 2,062,864	\$ 2,072,615
<u>BUILDING & BY-LAW SERVICES</u>		
TRAFFIC METERS	58,445	51,990
BY-LAW ENFORCEMENT	90,575	93,500
BY-LAW - VEHICLE	22,835	20,135
PROPERTY STANDARDS	3,000	3,000
BUILDING INSPECTION	207,095	210,565
BUILDING INSPECTION - MINOR CAPITAL	-	-
BUILDING VEHICLE	10,820	12,195
ANIMAL CONTROL	67,106	77,530
	\$ 459,876	\$ 468,915
<u>OTHER PROTECTION</u>		
HEALTH AND SAFETY	96,140	104,510
CROSSING GUARDS	29,820	29,865
EMERGENCY MANAGEMENT	21,120	21,100
VEHICLES	6,035	6,290
TOTAL OTHER PROTECTION	\$ 153,115	\$ 161,765

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EXPENDITURES	2023 Budget	2024 Budget
<u>TRANSPORTATION SERVICES-MAINTENANCE</u>		
<u>ROAD MAINTENANCE</u>		
DITCHING	76,545	111,530
PAVING MAINTENANCE	430,720	648,000
BRUSHING	24,895	27,885
GRADING	45,090	64,375
GRAVEL PATCHING	45,615	67,600
DUST CONTROL	50,950	55,450
RAILWAY CROSSINGS	15,940	15,935
POT HOLES REPAIRS	101,565	95,035
STREET CLEANING	58,975	57,935
TRAFFIC SIGNALS	56,945	56,615
WEST RIVERSIDE LOCAL BOARD	6,440	-
CIRCLE MAINTENANCE	75,825	100,810
TOTAL ROAD MAINTENANCE	\$ 989,505	\$ 1,301,170

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EXPENDITURES	2023 Budget	2024 Budget
<u>WINTER MAINTENANCE</u>		
SANDING	132,235	159,435
SNOW PLOWING	152,080	159,355
SNOW REMOVAL	304,085	305,295
SIDEWALK - PLOWING & SANDING	28,345	28,325
SNOW DUMP	7,890	11,030
TOTAL WINTER MAINTENANCE	\$ 624,635	\$ 663,440
<u>TRANSPORTATION - OTHER MAINTENANCE</u>		
CONNECTING LINK - OPERATIONS	42,580	57,080
HWY MAINTENANCE MTO	32,000	34,000
STREET LIGHTING	148,500	158,875
ADMINISTRATION (P/W Admin wages, Benefits, Vacations, Etc)	908,205	908,644
DEBENTURES & LOANS	936,614	916,308
MISCELLANEOUS (Utilities, Bldg. & Equip. Mtce, Supplies, Etc)	297,910	293,460
PUBLIC WORKS - MINOR CAPITAL	-	43,500
VEHICLES	456,060	511,390
GARBAGE COLLECTION	455,640	461,730
GARBAGE DISPOSAL	286,365	288,860
	\$ 3,563,874	\$ 3,673,847
TOTAL TRANSPORTATION SERVICES	\$ 5,178,014	\$ 5,638,457

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EXPENDITURES	2023 Budget	2024 Budget
<u>AIRPORT</u>		
AIRPORT OPERATIONS	3,467,993	2,527,430
BUILDING & EQUIPMENT	87,180	90,070
RUNWAY & TARMAC OPERATION	39,370	49,880
VEHICLES	102,785	46,615
TOTAL AIRPORT	\$ 3,697,328	\$ 2,713,995
<u>HEALTH SERVICES</u>		
PORCUPINE HEALTH UNIT	313,455	368,580
HEALTH CARE RECRUITMENT	38,178	131,815
CEMETERY OPERATIONS	145,375	122,945
TOTAL HEALTH SERVICES	\$ 497,008	\$ 623,340

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EXPENDITURES	2023 Budget	2024 Budget
<u>SOCIAL SERVICES</u>		
COCHRANE DISTRICT SOCIAL SERVICES BOARD	1,304,040	1,438,330
NORTH CENTENNIAL MANOR--OPERATING	320,361	321,119
GOLDEN AGE CENTRE	57,700	57,700
KAP ACCESSIBLE BUS SERVICE	216,574	227,655
TOTAL SOCIAL SERVICES	\$ 1,898,675	\$ 2,044,804
<u>RECREATION AND CULTURAL SERVICES</u>		
PARKS, PLAYGROUNDS AND FIELDS	139,085	146,620
SPORTS PALACE	1,002,560	1,021,450
SPORTS PALACE - MINOR CAPITAL	10,000	-
DONAT BROUSSEAU POOL	663,100	674,500
DONAT BROUSSEAU POOL - MINOR CAPITAL	34,895	7,500
RECREATION FLEET	39,595	44,345
ADMINISTRATION	211,965	217,465
BEAUTIFICATION	230,080	232,445
LIBRARY	182,701	185,906
MUSEUM	2,990	4,985
SPECIAL EVENTS	32,865	34,360
TOTAL RECREATION AND CULTURAL SERVICES	\$ 2,549,836	\$ 2,569,576

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EXPENDITURES	2023 Budget	2024 Budget
<u>COMMUNITY DEVELOPMENT</u>		
ADMINISTRATION	76,862	70,682
BUILDING MAINTENANCE	34,830	34,860
FESTIVAL OF LIGHTS	43,140	46,095
SPORTS & TRADE SHOW	-	1,290
OTHERS	2,290	2,285
VEHICLES	1,455	1,385
	\$ 158,577	\$ 156,597
<u>PLANNING & DEVELOPMENT</u>		
PLANNING BOARD	159,330	31,050
PLANNING SERVICES (TOK)		158,695
TOWN ENTRANCE SIGN	-	4,645
BUSINESS IMPROVEMENT AREA	30,810	30,865
ECONOMIC DEVELOPMENT	-	92,740
MUNICIPAL ACCOMODATION TAX	109,103	214,520
SOLAR PROJECTS	223,871	224,596
BOAT LAUNCH	6,090	6,005
WELCOME CENTRE - OPERATIONS	74,035	48,240
TOTAL PLANNING & DEVELOPMENT	\$ 603,239	\$ 811,356

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APRIL 8, 2024

EXPENDITURES	2023 Budget	2024 Budget
FINANCIAL & OTHERS		
PROPERTY ASSESSMENT	90,919	93,645
LOCAL IMPROVEMENT DEBENTURES	52,107	52,107
VACANCY REBATES - TAX WRITE-OFFS	3,200	5,200
TRANSFER TO RESERVE		
BAD DEBTS	398,824	440,052
OTHERS	21,802	52,802
RENTAL BUILDING -181 BRUNETVILLE RD	2,890	-
TOTAL FINANCIAL AND OTHERS	\$ 569,742	\$ 643,806
TOTAL EXPENDITURES	\$ 22,116,413	\$ 22,485,901

TOWN OF KAPUSKASING
SUMMARY OF MINOR CAPITAL EXPENSES
BUDGET 2024

DESCRIPTION	DEPARTMENT REQUEST	DEPARTMENT REVIEW	COMMITTEE	COUNCIL
<u>TREASURY</u>				
Desk Chairs / Ergonomics	1,800	1,000	1,000	1,000
1-4-125109-8990	\$ 1,800	\$ 1,000	\$ 1,000	\$ 1,000
<u>MODERNIZATION FUND</u>				
WEBSITE - GOVSTACK	-	-	18,645	18,645
LIVE STREAMING	-	-	4,000	4,000
1-4-125121-8990	\$ -	\$ -	\$ 22,645	\$ 22,645
<u>ADMINISTRATION</u>				
Gallagher Council/Cupe Wage Study	20,000	12,000	12,000	12,000
1-4-126109-8990	\$ 20,000	\$ 12,000	\$ 12,000	\$ 12,000
<u>IT SERVICES</u>				
Surface Pro Replacement (Treasuer, Chief Building Official and GM Public Works)	\$ 6,000	\$ 8,000	\$ 8,000	\$ 8,000
Replacement of Wifi Access Points	\$ -	\$ 3,000	\$ 3,000	\$ 3,000
Replacement of Office Computers for Windows Compatibility (10)	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000
Replacement Scanners Building Department (4)	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Portable Computers/wifi PW water crew, Foreman	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
Monitors	\$ 4,800	\$ 2,000	\$ 2,000	\$ 2,000
Server Room Upgrade	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
New Server Upgrade	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Minor Capital (ITT Flight)	\$ 29,100	\$ 29,100	\$ 29,100	\$ 29,100
1-4-127101-8990	\$ 72,700	\$ 69,900	\$ 69,900	\$ 69,900
<u>CIVIC</u>				
A/C Units	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000
1-4-127125-8990	\$ 27,000	\$ 27,000	\$ 27,000	\$ 27,000
<u>FIRE - COMMUNICATIONS</u>				
Radios	10,000	10,000	10,000	10,000
1-4-230135-8990	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
<u>BUILDING MAINTENANCE - POUND</u>				
Fencing	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Furnace	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
1-4-242109-8990	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000
<u>AIRPORT</u>				
Perimeter fencing	10,000	-	-	-
Building Repairs	10,000	10,000	10,000	10,000
1-4-365109-8990	\$ 20,000	\$ 10,000	\$ 10,000	\$ 10,000
<u>PUBLIC WORKS</u>				
Mechanic Shop Roof	40,000	40,000	40,000	40,000
Painting Interior of Quonset	3,500	3,500	3,500	3,500
1-4-372165-8990	\$ 43,500	\$ 43,500	\$ 43,500	\$ 43,500

TOWN OF KAPUSKASING
SUMMARY OF MINOR CAPITAL EXPENSES
BUDGET 2024

DESCRIPTION	DEPARTMENT REQUEST	DEPARTMENT REVIEW	COMMITTEE	COUNCIL
<u>PARKS/PLAYGROUNDS AND FIELDS</u>				
Dog park permanent fence	9,400	9,400	-	-
Bike park upgrades	6,000	6,000	6,000	6,000
1-4-712161-8990	\$ 15,400	\$ 15,400	\$ 6,000	\$ 6,000
<u>ARENA</u>				
Pit and outside doors	10,000	10,000	-	-
1-4-718165-8990	\$ 10,000	\$ 10,000	\$ -	\$ -
<u>ARENA - CHP UNIT</u>				
CHP STUDY	-	-	30,000	30,000
1-4-718140-8990	\$ -	\$ -	\$ 30,000	\$ 30,000
<u>DONAT BROUSSEAU POOL</u>				
Automatic Flushers	4,000	4,000	4,000	4,000
Washer/Dryer	1,500	1,500	1,500	1,500
Basketball Nets	1,000	1,000	1,000	1,000
AED Trainer	1,000	1,000	1,000	1,000
1-4-719165-8990	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
<u>BEAUTIFICATION</u>				
Demolish storage building	10,500	10,500	10,500	10,500
1-4-725729-8990	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
<u>PLANNING BOARD - ADMINISTRATION</u>				
Population & Growth Study	30,000	30,000	30,000	30,000
Housing Needs Assessment Study	-	-	-	40,000
1-4-818825-8990	\$ 30,000	\$ 30,000	\$ 30,000	\$ 70,000
<u>TOWN ENTRANCE SIGN</u>				
Repairs - Town Entrance Sign	4,000	4,000	4,000	4,000
1-4-821822-8990	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
TOTAL	\$ 286,400	\$ 264,800	\$ 298,045	\$ 338,045

TOWN OF KAPUSKASING
MUNICIPAL TAX LEVY INCREASE
BUDGET 2024

	ASSESSMENT	2023		2024 MUNICIPAL TAX LEVY INCREASE SCENARIOS														
		0%			5%			7%			8%			11.25%				
		RATE	COST	YEARLY INCREASE	RATE	COST	YEARLY INCREASE	RATE	COST	YEARLY INCREASE	RATE	COST	YEARLY INCREASE	RATE	COST	YEARLY INCREASE		
Based on an Average Residential Assessment Value of \$150,000	\$ 150,000.00	0.02287181	\$ 3,430.77	0.02275164	\$ 3,412.75	\$ (18.03)	0.023889222	\$ 3,583.38	\$ 152.61	0.02434425	\$ 3,651.64	\$ 220.87	0.02457177	\$ 3,685.77	\$ 254.99	0.02531120	\$ 3,796.68	\$ 365.91