

TOWN OF KAPUSKASING

2021 OPERATING BUDGET

MARCH 15, 2021

MÉLANIE FORTIER, Treasurer

TOWN OF KAPUSKASING

2021 OPERATING BUDGET

MARCH 15, 2021

EXPENDITURES	2020 Budget	2021 Budget
GENERAL GOVERNMENT	2,208,868	2,209,930
FIRE PROTECTION	1,832,143	1,798,660
POLICE PROTECTION	2,080,085	2,090,936
BUILDING & BY-LAW SERVICES	358,845	381,340
OTHER PROTECTION	127,710	137,425
PUBLIC WORKS	4,459,630	4,740,950
AIRPORT	1,837,479	1,628,230
HEALTH SERVICES	494,445	496,870
SOCIAL AND FAMILY SERVICES	1,807,750	1,713,283
RECREATION AND CULTURAL SERVICES	2,922,764	2,577,277
COMMUNITY DEVELOPMENT	259,300	518,441
PLANNING/ ECONOMIC DEVELOPMENT	670,993	634,015
FINANCIAL & OTHERS	393,917	386,905
TOTAL EXPENDITURES	\$ 19,453,929	\$ 19,314,262
TOTAL REVENUES	\$ 19,453,929	\$ 19,314,262
DEFICIT/SURPLUS ()	\$ -	\$ -

TOWN OF KAPUSKASING

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<u>REVENUES</u>	<u>2020 Budget</u>	<u>2021 Budget</u>
<u>TAXATION</u>		
RESIDENTIAL TAXATION	7,231,999	7,362,793
COMMERCIAL AND INDUSTRIAL TAXATION	3,793,035	3,784,195
CAPPING	(15,000)	(7,500)
TRANSFER TO SNOW RESERVE	-	-
TRANSFER TO CAPITAL LEVY	(771,750)	(772,562)
OTHER TAXATION	256,204	259,638
	\$ 10,494,488	\$ 10,626,564
<u>PROVINCIAL GRANTS</u>		
ONTARIO MUNICIPAL PARTNERSHIP FUND	4,666,200	4,642,900
HEALTHY KIDS CHALLENGE	-	-
BAY EROSION PROJECT	-	-
FCM GRANT - ASSET MANAGEMENT		50,000
DEDICATED GAS TAX	70,000	75,000
RIDE PROGRAM	10,000	10,000
STUDENT GRANTS	3,360	3,723
GOLDEN AGE CENTRE GRANT	43,000	42,700
SWIM TO SURVIVE	3,850	2,000
MISCELLANEOUS GRANTS	3,460	3,460
ONTARIO CANNABIS LEGALIZATION IMP FUND	15,000	2,500
MUN. TRANSIT FUNDING (COVID-19 RELIEF)		33,334
MUN. OPERATING FUNDING (COVID-19 RELIEF)		41,000
OCIF ALLOCATION		41,500
	\$ 4,814,870	\$ 4,948,117

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<u>REVENUES</u>	2020 Budget	2021 Budget
<u>FEDERAL GRANTS</u>		
STUDENT EMPLOYMENT GRANT	2,500	3,000
	\$ 2,500	\$ 3,000
<u>RECREATION FEES</u>		
SPORTS PALACE FEES	187,000	94,500
SWIMMING POOL FEES	145,000	70,000
OTHER RECREATION FEES	12,500	16,000
	\$ 344,500	\$ 180,500
<u>FEES AND CHARGES</u>		
TAX CERTIFICATES	4,800	4,500
OVERHEAD CHARGES	2,100	2,100
PARKING METER COLLECTION	68,000	45,000
PLANNING BOARD FEES	7,000	10,000
AIRPORT FEES	150,000	140,000
AIRPORT - SALE OF GLYCOL	3,300	2,560
AIRPORT - FUEL SALES	1,100,000	922,375
AIRPORT - OTHERS	58,660	20,700
SIGN FEES	5,000	5,000
OTHER FEES	2,000	1,000
	\$ 1,400,860	\$ 1,153,235
<u>LICENSES AND PERMITS</u>		
LICENCES	57,000	34,500
PERMITS	45,000	50,000
	\$ 102,000	\$ 84,500

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<u>REVENUES</u>	2020 Budget	2021 Budget
<u>BUILDING RENTALS</u>		
RENT - 181 BRUNETVILLE ROAD	30,000	30,000
RENT - 76 BRUNELLE N	20,175	17,328
RENT - 6 QUEEN	-	-
RENT - 25 MILLVIEW	15,000	18,120
RENT - 170 BRUNETVILLE ROAD	-	-
CIVIC CENTRE	30,000	20,000
RECREATION	19,350	14,725
	\$ 114,525	\$ 100,173
<u>OTHER REVENUES</u>		
PROVINCIAL OFFENCES	136,905	101,055
TRANSFER FROM RESERVE	-	-
TRANSFER FROM CAPITAL LEVY RESERVE	670,662	587,430
TRANSFER - SNOW RESERVE	-	-
BY-LAW RECOVERIES	30,000	32,000
PENALTIES & INTEREST CHARGES	69,000	72,000
INTEREST INCOME	60,000	42,000
OTHER INTEREST INCOME	430,025	440,052
RECYCLING BOARD		
ACCESSIBLE BUS REVENUE	22,000	15,000
KAP/MOONBEAM LANDFILL SITE	30,000	30,000
BY-LAW VIOLATIONS	2,000	1,500
TRAFFIC TICKETS	14,500	7,500
FIRE & EMERGENCY	2,000	4,000
MISCELLANEOUS REVENUES	30,000	60,000
BUILDING INSPECTION RECOVERIES	15,000	15,000
CEMETERY REVENUES	61,841	66,173

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REVENUES	2020 Budget	2021 Budget
EVACUATION		
RECOVERIES-EVAC COORDINATOR	94,048	-
SALE OF LAND	25,000	65,500
SALE OF USED EQUIPMENT		-
SEARCH REQUEST		
OTHER REVENUES	31,150	18,250
ACCOUNTS RECEIVABLE FEES	15,000	13,000
MTO - LOCAL ROAD BOARD	7,300	7,368
SOLAR REVENUES	288,660	290,355
COMMUNITY DEVELOPMENT REVENUES	49,000	235,500
PRIOR YEAR SURPLUS		
TRANSIENT TAX REVENUES	96,095	114,490
	\$ 2,180,186	\$ 2,218,173
TOTAL REVENUES	\$ 19,453,929	\$ 19,314,262

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EXPENDITURES	2020 Budget	2021 Budget
GENERAL GOVERNMENT		
ELECTED OFFICIALS	134,918	104,025
ADMINISTRATION AND CLERK	469,060	475,135
ASSET MANAGEMENT	-	158,640
TREASURY	721,835	626,580
WELLNESS COMMITTEE	9,000	9,000
MINOR CAPITAL EXPENDITURES	7,325	5,325
LIABILITY INSURANCE	98,800	123,860
OTHERS (Audit, Loan Repayments, Subscriptions, Donations, Etc)	291,843	247,695
IT SERVICES	250,420	273,095
CIVIC CENTRE	221,517	181,690
VEHICLES	4,150	4,885
TOTAL GENERAL GOVERNMENT	\$ 2,208,868	\$ 2,209,930
FIRE PROTECTION		
FIREFIGHTERS WAGES & BENEFITS	1,339,950	1,319,455
STATION (Utilities, Maintenance, Debenture repayment Etc)	222,583	219,300
VOLUNTEER BRIGADE	193,325	181,150
MINOR CAPITAL EXPENDITURES	25,285	17,000
911 CENTRE	20,600	25,000
VEHICLES	30,400	36,755
TOTAL FIRE PROTECTION	\$ 1,832,143	\$ 1,798,660

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EXPENDITURES	2020 Budget	2021 Budget
<u>POLICE PROTECTION</u>		
RIDE PROGRAM	10,000	10,000
POLICE FORCE & ADMINISTRATION	2,067,100	2,077,141
POLICE SERVICES BOARD	2,985	3,795
TOTAL POLICE PROTECTION	\$ 2,080,085	\$ 2,090,936
<u>BUILDING & BY-LAW SERVICES</u>		
TRAFFIC METERS	56,600	58,240
BY-LAW ENFORCEMENT	70,770	80,445
BY-LAW - VEHICLE	7,115	12,860
PROPERTY STANDARDS	-	600
BUILDING INSPECTION	168,260	168,660
BUILDING INSPECTION - MINOR CAPITAL	-	-
BUILDING VEHICLE	5,290	7,920
ANIMAL CONTROL	50,810	52,615
	\$ 358,845	\$ 381,340
<u>OTHER PROTECTION</u>		
HEALTH AND SAFETY	0	28995
CROSSING GUARDS	27,635	27,540
EMERGENCY MANAGEMENT	97,045	75,965
VEHICLES	3,030	4,925
TOTAL OTHER PROTECTION	\$ 127,710	\$ 137,425

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EXPENDITURES	2020 Budget	2021 Budget
<u>TRANSPORTATION SERVICES-MAINTENANCE</u>		
<u>ROAD MAINTENANCE</u>		
DITCHING	54,320	63,885
PAVING MAINTENANCE	203,660	406,195
BRUSHING	37,050	36,240
GRADING	44,235	44,700
GRAVEL PATCHING	45,220	44,435
DUST CONTROL	35,745	40,855
RAILWAY CROSSINGS	19,320	17,890
LANES	12,610	11,720
POT HOLES REPAIRS	112,550	96,935
STREET CLEANING	56,875	62,475
TRAFFIC SIGNALS	48,235	77,235
WEST RIVERSIDE LOCAL BOARD	6,320	6,385
CIRCLE MAINTENANCE	72,960	75,660
TOTAL ROAD MAINTENANCE	\$ 749,100	\$ 984,610

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EXPENDITURES	2020 Budget	2021 Budget
<u>WINTER MAINTENANCE</u>		
SANDING	129,870	131,840
SNOW PLOWING	121,425	122,830
SNOW REMOVAL	267,030	264,180
SIDEWALK - PLOWING & SANDING	27,805	28,100
SNOW DUMP	7,500	4,000
TOTAL WINTER MAINTENANCE	\$ 553,630	\$ 550,950
<u>TRANSPORTATION - OTHER MAINTENANCE</u>		
CONNECTING LINK - OPERATIONS	91,530	68,560
HWY MAINTENANCE MTO	31,115	30,655
STREET LIGHTING	154,060	137,150
ADMINISTRATION (P/W Admin wages, Benefits, Vacations, Etc)	803,795	900,635
DEBENTURES & LOANS	767,500	767,500
MISCELLANEOUS (Utilities, Bldg. & Equip. Mtce, Supplies, Etc)	221,425	228,705
PUBLIC WORKS - MINOR CAPITAL	4,000	-
VEHICLES	385,555	362,330
GARBAGE COLLECTION	428,630	431,025
GARBAGE DISPOSAL	269,290	278,830
	\$ 3,156,900	\$ 3,205,390
TOTAL TRANSPORTATION SERVICES	\$ 4,459,630	\$ 4,740,950

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EXPENDITURES	2020 Budget	2021 Budget
<u>AIRPORT</u>		
AIRPORT OPERATIONS	1,665,569	1,448,590
BUILDING & EQUIPMENT	82,000	87,820
RUNWAY & TARMAC OPERATION	41,590	36,935
VEHICLES	48,320	54,885
TOTAL AIRPORT	\$ 1,837,479	\$ 1,628,230
<u>HEALTH SERVICES</u>		
PORCUPINE HEALTH UNIT	279,350	279,350
HEALTH CARE RECRUITMENT	37,305	47,395
SENSENBRENNER HOSPITAL - CT SCAN	18,750	18,750
CEMETERY OPERATIONS	159,040	151,375
TOTAL HEALTH SERVICES	\$ 494,445	\$ 496,870

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EXPENDITURES	2020 Budget	2021 Budget
<u>SOCIAL SERVICES</u>		
COCHRANE DISTRICT SOCIAL SERVICES BOARD	1,248,240	1,159,175
NORTH CENTENNIAL MANOR--OPERATING	314,080	345,488
GOLDEN AGE CENTRE	45,700	46,200
KAP ACCESSIBLE BUS SERVICE	199,730	162,420
TOTAL SOCIAL SERVICES	\$ 1,807,750	\$ 1,713,283
<u>RECREATION AND CULTURAL SERVICES</u>		
PARKS, PLAYGROUNDS AND FIELDS	185,755	126,310
HEALTHY COMMUNITIES	3,500	3,000
SPORTS PALACE	1,226,309	1,189,801
SPORTS PALACE - MINOR CAPITAL	17,400	-
DONAT BROUSSEAU POOL	720,720	493,290
DONAT BROUSSEAU POOL - MINOR CAPITAL	22,960	14,856
RECREATION FLEET	31,650	32,780
ADMINISTRATION	171,770	250,560
BEAUTIFICATION	153,285	187,175
LIBRARY	275,590	225,535
MUSEUM	23,915	3,845
SPECIAL EVENTS	89,910	50,125
TOTAL RECREATION AND CULTURAL SERVICES	\$ 2,922,764	\$ 2,577,277

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EXPENDITURES	2020 Budget	2021 Budget
<u>COMMUNITY DEVELOPMENT</u>		
ADMINISTRATION	98,635	96,755
BUILDING MAINTENANCE	16,290	15,330
FESTIVAL OF LIGHTS	45,305	38,625
LUMBERJACK FESTIVAL	40,470	-
100TH ANNIVERSARY CELEBRATION	38,000	365,116
SPORTS & TRADE SHOW	10,765	-
OTHERS	2,265	1,275
VEHICLES	7,570	1,340
	\$ 259,300	\$ 518,441
<u>PLANNING & DEVELOPMENT</u>		
PLANNING BOARD	59,255	59,635
TOWN ENTRANCE SIGN	45,630	45,640
BUSINESS IMPROVEMENT AREA	45,525	30,585
ECONOMIC DEVELOPMENT	200,000	160,000
MUNICIPAL ACCOMODATION TAX	48,047	57,245
SOLAR PROJECTS	212,601	209,420
BOAT LAUNCH	7,010	6,125
WELCOME CENTRE - OPERATIONS	52,925	65,365
TOTAL PLANNING & DEVELOPMENT	\$ 670,993	\$ 634,015

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EXPENDITURES	2020 Budget	2021 Budget
FINANCIAL & OTHERS		
INTEREST - BANK LOAN	-	-
PROPERTY ASSESSMENT	95,432	92,750
LOCAL IMPROVEMENT DEBENTURES	52,107	52,110
NEGOTIATION & ARBITRATION	-	-
VACANCY REBATES - TAX WRITE-OFFS	39,150	21,500
TRANSFER TO RESERVE	184,656	
OTHERS	17,682	14,800
RENTAL BUILDING -181 BRUNETVILLE RD	2,110	2,495
RENTAL BUILDING - 6 QUEEN	180	-
ACQUISITION/SALE OF LAND EXPENSES	2,600	203,250
TOTAL FINANCIAL AND OTHERS	\$ 393,917	\$ 386,905
TOTAL EXPENDITURES	\$ 19,453,929	\$ 19,314,262

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2021 BUDGET

RESERVE FUNDS

	Balance January 1/2019	ACTUALS		ESTIMATE		ESTIMATE		Total Dec. 31/ 2021
		Transferred in 2019	Transferred out 2019	Transferred in 2020	Transferred out 2020	Transferred in 2021	Transferred out 2021	
Pool Design	589,766							589,766
Sick Leave Reserve	9,427	262		95		95		9,879
Sale of P.U.C.– Reserve	3,004,653							3,004,653
Sewer System	1,062,575	165,097	578,416	361,850		406,986	-	1,418,093
Water System	2,523,089	241,284	352,816	16,987	-	496,070	67,945	2,856,669
D.A.R.E Program	9,803							9,803
Fire Equipment	75,000	25,000		25,000		25,000		150,000
Federal Gas Tax	2,093,456	1,080,558	462,410	503,096	1,159,718	500,000	76,000	2,478,983
ATM	15,914	5,802	660	2,155		2,000		25,211
Capital Projects	98,952							98,952
Reserve-New Aquatic Facility	-							-
Reserve-C.D.S.S.A.B	148,200							148,200
Capital Levy Reserve	2,547,827	770,579	698,375	771,752	670,668	772,562	587,430	2,906,247
Snow Reserve	40,000	40,000	80,000	40,000	40,000	40,000		40,000
Surplus	4,368,228	3,168,616	1,940,673	2,612,029	1,286,156	990,000	2,246,759	5,665,284
Tool Reserve	-	2,174		3,641				5,815
Cannabis Legalization Reserve	-	26,995			3,966		2,500	20,529
Reserve - MMAH One Time Funding	-	697,280					-	697,280
Reserve - Mun. Operating Funding (COVID-19)				490,500	430,500		60,000	-
Total reserve	\$ 16,586,890	\$ 6,223,648	\$ 4,113,350	\$ 4,827,106	\$ 3,591,008	\$ 3,232,713	\$ 3,040,634	\$ 20,125,365